Appendix B

Savings	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
Operational Savings \ Economic Changes \ Legislation Changes External Audit Fees	(8.9)				
Transformation Transformation-blueprint savings - Staff Transformation-blueprint savings - IT	(1,228.7) 6.0	(772.2) 76.0			
Income Private Sector Leasing and Letting Service Garden Waste income price and demand increases Bulky Waste collections income exceeding budget for last three years Sales, Fees and Charges - Tourism Sales, Fees and Charges - Planning Sales, Fees and Charges - Licensing Sales, Fees and Charges - Welfare/Careline Sales, Fees and Charges - Horticulture/Grounds/Streetscene Sales, Fees and Charges - Countryside	(34.6) (63.6) (5.0) (0.5) (120.0) (12.0) (12.0) (40.0) (5.0)	(16.2)	(20.2)	(20.2)	

(1,521.3) (712.4) (20.2) (20.2) 0.0	(1,521.3)